

## RESULTS FRAMEWORK

<p><b>Intended Outcome as indicated in the Strategic Results Framework:</b> (SGN2): Conflict prevention Sub-Goal, peace building and sustainable recovery; and transition in countries emerging from crisis. <b>Lift from present strategic results framework SRF: increased livelihood opportunities in affected communities and thereby reduce the disconnect between relief and development.</b></p>			
<p><b>Outcome indicators: -The project aims to support significant progress towards Sri Lanka’s stated goal of making the country “free from the effects of mines and UXO’ by the end of 2006</b></p>			
<p><b>Applicable Strategic Area of Support (from SRF) and TTF Service Line (if applicable):</b> SASN4 – Recovery processes at the community level.</p>			
<p><b>Partners:</b> <b>Mine action is an integrated sector that requires close cooperation with national and local authorities, donors, implementing partners, security forces, and the communities it seeks to assist. Therefore its list of partners is significant and includes Prime Minister’s Office, The Office of the Commissioner General, stakeholding ministries (including Finance, Ministry of Relief, Rehabilitation and Reconciliation and Defence, National Steering Committee on Mine Action, Sri Lanka Army, Government Agents in the affected areas, United Nations agencies, international and national NGOS donors, SIHRN, District Mine Action Committees</b></p>			
<b>Intended outputs:</b>	<b>Output Targets</b>	<b>Indicative Activities</b>	<b>Inputs<sup>3</sup></b>
<b>A. Capacity Building:</b>			
<p>A.1: National Steering Committee for Mine Action functions effectively as deliberative, inter-sectoral, policy making body.</p> <p><b>Baseline:</b> National Steering</p>	<ul style="list-style-type: none"> <li>Ongoing. Action on specific documents listed as separate outputs (Sri Lanka Standards, annual plans, etc.)</li> </ul>	<ul style="list-style-type: none"> <li>Regular consultations with Chair of NSCMA;</li> <li>Draft discussion paper on configuration of MAO-SL;</li> <li>Drafting of proposals for consideration by NSCMA;</li> </ul>	<ul style="list-style-type: none"> <li>UNDP Advisory Team</li> <li>Budget: All affiliated costs incorporated in A2</li> </ul>

<sup>3</sup> Budget figures are estimates for first 12 months only. All future activities depend on incoming donor funding.

<p>A.3: Area Mine Action Offices in Jaffna, Killanochi and Vavuniya fully functional; additional satellite offices established if required</p> <p><b>Baseline:</b> Offices in Jaffna, Kilinochchi and Vavuniya have been established although with varying levels of capacity activity; Jaffna using existing capacity from JRRP and Vavuniya having completed the first district work plan.</p> <p><b>Indicator:</b> Mine Action activities are well prioritized according to local plans, and operators are effectively tasked, monitored and supported in the mine-affected areas.</p>	<ul style="list-style-type: none"> <li>• Identify and recruit Sri Lankan managers for all Area Offices:</li> <li>• Strategy developed for integrating the concerns of District Mine Action Committees and supporting their activities.</li> <li>• Development of prioritization and tasking procedures:</li> <li>• Development of operational work plans:</li> <li>• NGO Partners working as appropriate for specific functions within the AMAO:</li> </ul>	<ul style="list-style-type: none"> <li>• Advice and support to senior managers in meeting Output Targets</li> <li>• Formal and informal training of senior managers;</li> <li>• Formal and informal training of middle managers;</li> <li>• Memorandum of Agreement or similar document jointly drafted and agreed with TRO;</li> <li>• Potential placements through Mine Action Exchange;</li> <li>• Provision of IMSMA and all required equipment and training for data entry and information dissemination.</li> </ul>	<ul style="list-style-type: none"> <li>• UNDP Advisory Team</li> <li>• UNDP MAT support</li> <li>• UNDP Mine Action Exchange (MAX) Programme</li> </ul>
<p>A.4: Effective Management Information System developed and implemented.</p> <p><b>Baseline:</b> IMSMA Version 3.0 installed in Area Offices, UNDP Office and training</p>	<ul style="list-style-type: none"> <li>• All SLA minefield records entered into IMSMA</li> <li>• Provision of IMSMA to all mine action operators who request it:</li> </ul>	<ul style="list-style-type: none"> <li>• Data entry;</li> <li>• Development of training modules in conjunction with GICHD;</li> <li>• Arrange and manage GICHD interventions;</li> <li>• Solicit and manage other in-</li> </ul>	<ul style="list-style-type: none"> <li>• UNDP Information Management Advisor</li> <li>• UNDP Advisory Team</li> <li>• In-kind contribution from GICHD</li> <li>• In-kind contribution from Swedish Rescue Services</li> </ul>

<p>provided to staff including those of NGOs.</p> <p><b>Indicator:</b> IMSMA staffed by national operators at both field and national levels, freely available to all stakeholders and utilised to its fullest extent in all components of Mine Action</p>	<ul style="list-style-type: none"> <li>• Training provided on data entry in IMSMA to all relevant staff:</li> <li>• Commence training of senior Sri Lankan staff on information management and analysis:</li> <li>• Quality control system for IMSMA data entry established at MAO-SL:</li> <li>• Surveys of conflict-affected areas complete:</li> </ul>	<p>kind contributions;</p> <ul style="list-style-type: none"> <li>• Workshops on Information Management for senior managers</li> <li>• Coordinate with Sri Lankan managers and NGOs to identify information gaps and arrange for survey as required.</li> <li>• Develop a quality control system for data entry</li> <li>• Produce database queries and reports for analysis by senior and middle managers</li> <li>• Train Sri Lankan staff in all of the above.</li> </ul>	<p>Agency</p> <ul style="list-style-type: none"> <li>• MAX</li> <li>• Equipment</li> </ul>
<p>A.5: Sri Lankan Mine Action Standards (SLMAS), based on International Mine Action Standards (IMAS), developed and introduced by National Steering Committee for Mine Action.</p> <p><b>Baseline:</b> Initial SLMAS have been drafted and circulated for comment.</p> <p><b>Indicator:</b> Full SLMAS adapted from IMAS, adopted by NSCMA and implemented by all mine action operators.</p>	<ul style="list-style-type: none"> <li>• First round of SLMAS fully reviewed and endorsed by NSCMA</li> <li>• Full SLMAS fully reviewed and endorsed by NSCMA</li> </ul>	<ul style="list-style-type: none"> <li>• A thorough review of the IMAS</li> <li>• Writing of the Sri Lankan Mine Action Standards (SLMAS)</li> <li>• Following adequate comment and review period, refinement of SLMAS based on inputs.</li> <li>• NSCMA approval of the SLMAS;</li> <li>• Solicit and manage support from GICHD</li> <li>• Train the MAO-SL staff on SLMAS</li> <li>• Review of operator's standard operating procedures to ensure compliance with the SLMAS; training provided as required or</li> </ul>	<ul style="list-style-type: none"> <li>• UNDP Advisory Team</li> <li>• Consultant (9-12 months; dual function with Objective A.6)</li> <li>• In-kind support from GICHD</li> </ul>

		<p>requested.</p> <ul style="list-style-type: none"> <li>• Translation of necessary documents into/from English.</li> </ul>	
<p>A.6: An effective Quality Management system developed and implemented with synergies linked to other nationally established national QA systems involved in rehabilitation and recovery</p> <p><b>Baseline:</b> NSCMA have endorsed the concept of QA. Initial discussions have taken place with mine action operators, including the SLA, on a QA system. QA team established in Jaffna.</p> <p><b>Indicator:</b> QA system providing independent ratification of demining operators and their practices as defined by the SLMAS. Accreditation of cleared lands provided to appropriate authorities and communities</p>	<ul style="list-style-type: none"> <li>• Accreditation process developed and managed by the MAO-SL</li> <li>• QA Teams operational at all area offices</li> <li>• Development of EDD testing and accreditation facility</li> </ul>	<ul style="list-style-type: none"> <li>• Develop accreditation process in consultation with NSCMA and operators;</li> <li>• Develop external QA system;</li> <li>• Recruit and train QA teams;</li> <li>• Supervise QA teams;</li> <li>• Solicit in-kind contributions and manage development of EDD accreditation facility;</li> <li>• Train personnel in quality control implementation</li> </ul>	<ul style="list-style-type: none"> <li>• UNDP Advisory Team</li> <li>• Consultant (9-12 months; same as for Output A.7)</li> <li>• In-kind support for EDD</li> <li>• Equipment</li> </ul>
<p>A.7: Community based Mine Risk Education programme established and coordinated by MAO-SL.</p>	<ul style="list-style-type: none"> <li>• Establish MRE guidelines and standards; Develop plan of action</li> </ul>	<ul style="list-style-type: none"> <li>• Ensure the inclusion of UNICEF and its implementing partners into all relevant aspects of Project.</li> </ul>	<ul style="list-style-type: none"> <li>• UNDP Advisory Team</li> <li>• UNICEF Advisory Team</li> </ul>

		<ul style="list-style-type: none"> <li>• Facilitate co-location of MRE staff with other Project staff in all Mine Action Offices.</li> <li>• Assist in developing mass media campaign</li> <li>• Systematic coordination and communication with UNICEF and implementing partners.</li> </ul>	
<p>A.8: Strategic Plan developed for mine action that links its activities to overall development and humanitarian priorities.</p> <p><b>Baseline:</b> No significant activities to date.</p> <p><b>Indicator:</b> Strategic Plan developed with participation of all stakeholders and endorsed by NSCMA.</p>	<ul style="list-style-type: none"> <li>• Strategic Plan completed and co-coordinated by MAO-SL</li> </ul>	<ul style="list-style-type: none"> <li>• Consultations with all stakeholders;</li> <li>• Workshops;</li> <li>• Stakeholder analysis;</li> <li>• Analysis and compilation of survey data;</li> <li>• Analysis of requirements;</li> <li>• Compilation and assessment of assets;</li> <li>• Management of consultants if required;</li> </ul>	<ul style="list-style-type: none"> <li>• UNDP Advisory Team</li> <li>• Mine Action Exchange Programme</li> <li>• Potential for short-term consultants</li> <li>• Funds for workshops</li> <li>• Budget: incorporated in A2 and A3</li> </ul>
<p>A. 9: Mine Action Offices compile, track, and analyse victim data to permit targeted assistance, and promote and integrated services to survivors.</p>	<ul style="list-style-type: none"> <li>• Active surveillance system established.</li> <li>• Annual analysis published of victims and survivors</li> <li>• Resources mobilized to support rehabilitation and social integration services for the disabled.</li> </ul>	<ul style="list-style-type: none"> <li>• Train staff on relevant modules of IMSMA 3, and train managers in query and analysis of database</li> <li>• Design and support socio-economic integration projects for victims</li> <li>• Advocate with authorities for the integration of victim assistance into the overall health care system.</li> </ul>	<ul style="list-style-type: none"> <li>• UNICEF Advisory Team</li> </ul>

<p>A.10: An Annual Work plan for Sri Lanka, reflecting the activities of all mine action partners, is produced and disseminated.</p> <p><b>Baseline:</b> An initial work plan for 2003 was produced and endorsed by the NSCMA.</p> <p><b>Indicator:</b> Work plan aligned to strategic plan produced with input and participation from all stakeholders and endorsed by NSCMA</p>	<ul style="list-style-type: none"> <li>• Annual Work plans completed and disseminated by MAO-SL.</li> </ul>	<ul style="list-style-type: none"> <li>• Consultations with all stakeholders;</li> <li>• Solicitation of inputs and plans from operators</li> <li>• Dissemination of drafts for review;</li> <li>• Layout and publication</li> <li>• Translation of documents</li> </ul>	<ul style="list-style-type: none"> <li>• UNDP Advisory Team</li> <li>• UNDP Public Information Specialist</li> <li>• Printing and distribution costs</li> </ul> <p>Budget: Incorporated in A2 and A3</p>
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<p><b>B: Support to Mine Action Operations:</b></p>			
<p>B.1: Streamlined procedures established for MOUs, customs exemptions, etc. for mine action operators.</p> <p><b>Baseline:</b> NSCMA has been established of a “one-stop shop” for this purpose.</p> <p><b>Indicator:</b> One-stop shop supported by MAO- SL, positively evaluated by NGOs</p>	<ul style="list-style-type: none"> <li>• Implementation support provided by NSCMA and/or MAO-SL.</li> </ul>	<ul style="list-style-type: none"> <li>• If requested, bring NGO requirements to the attention of the NSCMA’s designated “one-stop shop.”</li> </ul>	<ul style="list-style-type: none"> <li>• UNDP Advisory Team</li> </ul>

<p>B.2: The safe and secure disposal and destruction of mines removed from minefield sites.</p> <p><b>Baseline:</b> Procedures established and functioning.</p> <p><b>Indicator:</b> Requests for explosives and marking materials filled in accordance with requirements.</p>	<ul style="list-style-type: none"> <li>• Provision of explosives and marking material to mine action operators</li> </ul>	<ul style="list-style-type: none"> <li>• Collect forecasts from NGOs on requirements</li> <li>• Facilitate issuance of explosives and directly provide marking materials</li> <li>• Coordinate in-kind contributions</li> <li>• Advise and train Sri Lankan counterparts on all above activities.</li> </ul>	<ul style="list-style-type: none"> <li>• UNDP Advisory Team</li> </ul>
<p>B.3: Achievements and lessons of an integrated and co-ordinated national approach to Mine Action produced and disseminated for the public and stakeholders in 1 Annual Report countrywide.</p> <p><b>Baseline:</b> No activities to date.</p> <p><b>Indicator:</b> A quality report is produced and disseminated each year with contributions from all mine action operators.</p>	<ul style="list-style-type: none"> <li>• Annual Report on the mine action programme countrywide published and disseminated by MAO-SL or NSCMA for each Project year.</li> </ul>	<ul style="list-style-type: none"> <li>• In 2003, compile contributions from mine action operators;</li> <li>• Draft annual report and circulate for comment and review;</li> <li>• Present annual report to NSCMA for endorsement;</li> <li>• Produce and disseminate report;</li> <li>• In subsequent years, draft Annual Report based upon previously agreed upon Annual Work plan;</li> <li>• Advise and train Sri Lankan counterparts on all above activities.</li> </ul>	<ul style="list-style-type: none"> <li>• UNDP Advisory Team</li> <li>• Mine Action Public Information Specialist</li> </ul>

<p>B.4. Ensure effective, open and accessible communications systems to all demining operators through the construction of a Mine Action VHF safety and communications network</p> <p><b>Baseline:</b> Needs assessed and implementation negotiations underway. Some equipment ordered.</p> <p><b>Indicator:</b> Communications system operational and functioning to maximum effect</p>	<ul style="list-style-type: none"> <li>• Repeaters purchased and installed for Mine Action VHF Network</li> </ul>	<ul style="list-style-type: none"> <li>• Assessment of need among mine action operators;</li> <li>• Determination of preferred option for network</li> <li>• Tender and purchase of equipment;</li> </ul>	<ul style="list-style-type: none"> <li>• Equipment</li> </ul>
<p>B.5: Promote cost effective utilization use of donor funds</p> <p><b>Baseline:</b> Some support provided to NERF to set up its Mine Action component. AusAid and Italian funds channeled to operators.</p> <p><b>Indicator:</b> Mine action operators positively evaluate the Project's role in promoting their requirements to bilateral donors.</p>	<ul style="list-style-type: none"> <li>• Assistance in resource mobilisation through UNDP and MAO-SL.</li> </ul>	<ul style="list-style-type: none"> <li>• Regular consultation and information sharing on potentially available resources and requirements including direct grants to all operators</li> <li>• Use links to international for a such as the Mine Action Support Group to promote Sri Lanka mine action requirements;</li> <li>• Coordinate countrywide input into UN Portfolio of Mine Related Projects;</li> <li>• Advise and train Sri Lankan counterparts on all the above.</li> </ul>	<ul style="list-style-type: none"> <li>• UNDP Advisory Team</li> <li>• UNDP Country Office</li> <li>• RBAP/ NY</li> <li>• UNDP Mine Action Team/NY</li> </ul>



<p>B.6: Provision of funding for clearance and related activities to all operational actors</p> <p><b>Baseline:</b> Ad hoc grants have been provided to NGOs; others in pipeline.</p> <p><b>Indicator:</b> Grants and disbursements made available in a timely manner to local and international NGO capacity according to the strategic and annual national work plans</p>	<ul style="list-style-type: none"> <li>• Bridging funds and grants provided as made feasible by donor contributions.</li> <li>• Equipment purchased for operators as feasible; depending on donor contributions and UNDP regulations.</li> </ul>	<ul style="list-style-type: none"> <li>• As available, funds disbursed subject to consultation and UNDP rules and procedures;</li> <li>• Training workshop organized for UNDP mine action staff;</li> </ul>	<ul style="list-style-type: none"> <li>• UNDP Advisory Team</li> <li>• UNDP Country Office</li> <li>• RBAP/ NY</li> <li>• UNDP Mine Action Team/NY</li> <li>• UNDP Contracts Office/NY</li> </ul>
<p>B.7: Establish a Public Awareness and Information Campaign that benefits all mine action sectors.</p> <p><b>Baseline:</b> One newsletter has been disseminated.</p> <p><b>Indicator:</b> Positive and accurate information is disseminated through various media that reflects the contributions of all mine action actors.</p>	<ul style="list-style-type: none"> <li>• Bi-monthly publication of a mine action newsletter by MAO-SL:</li> <li>• Development of a Public Information Campaign</li> </ul>	<ul style="list-style-type: none"> <li>• Consult regularly with all mine action operators to maintain up-to-date information;</li> <li>• Provide inputs to Mine Action Support Group and other donor fora;</li> <li>• Facilitate work of Landmine Monitor researchers;</li> <li>• Organize events with local media, issue press releases on behalf of MAO, NSCMA and operators.</li> </ul>	<ul style="list-style-type: none"> <li>• Mine action Public Information Specialist</li> <li>• Equipment</li> <li>• Translation costs</li> <li>• Operational expenses</li> </ul>
<p><b>C: Resource Mobilization</b></p>			

<p>C.1: The effective mobilisation of funds to ensure the continued integrated delivery of the national programme fairly and equitably to all components of Mine Action</p> <p><b>Baseline:</b> Resources have been mobilized from both bi-lateral and multilateral sources to meet coordination and capacity building requirements through 2003, and to support some operations.</p> <p><b>Indicator:</b> All sectors of mine action operating at full capacity in a co-coordinated and effective manner with equal and non-duplication disbursement of funds</p>	<ul style="list-style-type: none"> <li>• Sufficient financial resources mobilized on a multilateral or bilateral basis to support mine action coordination, capacity building, and operations in line with strategic and annual plans.</li> </ul>	<ul style="list-style-type: none"> <li>• Continued technical input to donor fora and mechanisms coordinating support to the rehabilitation of the North and East;</li> <li>• Continued advocacy for mine action within the international donor community;</li> <li>• Reporting to current donors;</li> <li>• Support for the World Bank and SIHRN in its administration of the mine action component of the NERF or all other successor arrangements.</li> <li>• Follow up commitments made to Mine Action activities made at the Tokyo Donor Forum.</li> </ul>	<ul style="list-style-type: none"> <li>• UNDP Country Office</li> <li>• UNDP Advisory Team</li> <li>• Mine Action Public Information Specialist</li> <li>• RBAP and Mine Action Team/NY</li> </ul>
<p>C.2: Utilisation of in kind donations to cost effectively complement the use of financial resources made available for Mine Action in Sri Lanka</p> <p><b>Baseline:</b> Two sets of in-kind resources mobilized. Discussions underway for</p>	<ul style="list-style-type: none"> <li>• Non-financial resources mobilized to support mine action coordination, capacity building, and operations.</li> </ul>	<ul style="list-style-type: none"> <li>• Solicit in-kind contributions from donors and NGOs to support specific mine action activities in Sri Lanka.</li> <li>• Co-ordinate pool of resources available to operators on a loan basis</li> </ul>	<ul style="list-style-type: none"> <li>• UNDP Advisory Team</li> </ul>

further in kind support.

**Indicator:** In-kind and non-financial resources mobilized to supplement financial resources with non-duplication and equal distribution